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Labour productivity and wage dynamics: the role of *within-firm* labour market segmentation in high-tech and low-tech firms

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Motivation of the study

Conceptual background and research questions

The linked employer-employee database

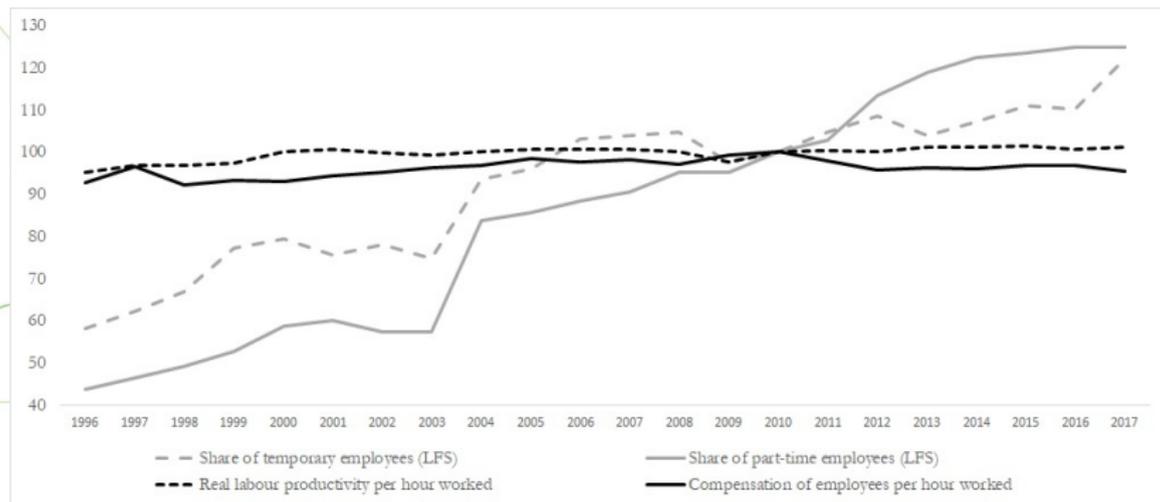
Descriptive analysis

Empirical strategy

Results

Interpretations

Figure: Temporary and part-time employment, labour productivity and labour compensation (Eurostat, 2010=100)



- ▶ Increasing fragmentation of production processes and work re-organization at the plant level;
- ▶ Labour market reforms opening to external (temporary employment) and internal (part-time) numerical flexibility;
- ▶ Temporary employment from 7.3% (2003) to 13.4% (2018) and part-time employment from 8.4% (2003) to 18.4% (2018);
- ▶ Increased *within-firm* labour market segmentation →
Dualism between workers with open-ended contracts and those in temporary employment depicting a pattern of internal (within firms) segmentation with the coexistence of workers covered by different contractual arrangements;

Two major trends

1. The diffusion of short-term and part-time work arrangements has increased inequalities of intensity of work (Bloise et al., 2018) and earnings (Blau e Kahn, 2009);
2. Flat labour productivity (Bugamelli et al. 2018) and higher wage dispersion (Bloise et al. 2018).

- ▶ Segmented labour markets (Piore, 1975; Doeringer and Piore, 1971)
- ▶ *Internal (within-firm) labour market segmentation* is defined on the **dispersion of the intensity of work:**

1. Intensity of work is **the number of days worked over the year by each employee within a firm;**
2. Dispersion of intensity of work is **the dispersion (coefficient of variation) of the days worked by each employee within a firm over the year;**

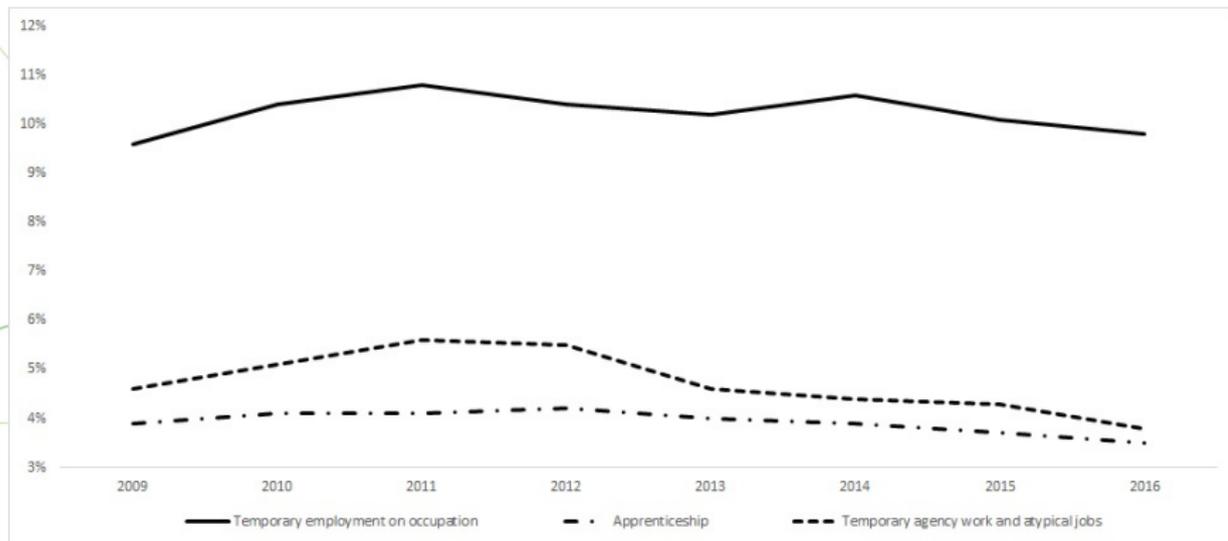
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Highly segmented firms are those where two clusters of workers coexist: a first cluster of workers showing high-intensity of work in the same firm over the year and a second cluster of workers registering fragmented work relationships – typically those covered by short-term and part-time contractual arrangements.

1. R1: Is there a relationship between *within-firm* labour market segmentation and labour productivity and wage dynamics?
2. R2: How does this relationship change across firms by size and macro-sector?
 - ⇒ Empirical evidence on the relationship between temporary employment and labour productivity (Cappellari et al., 2012; Boeri and Garibaldi, 2007; Lucidi and Kleinknecht, 2009) and wages (Stancanelli, 2002; Kahn, 2016; Bosio, 2014; Comi and Grasseni, 2012; etc.);
 - ⇒ Few studies link internal labour market segmentation with firm performances making use of a *linked employer-employee database*

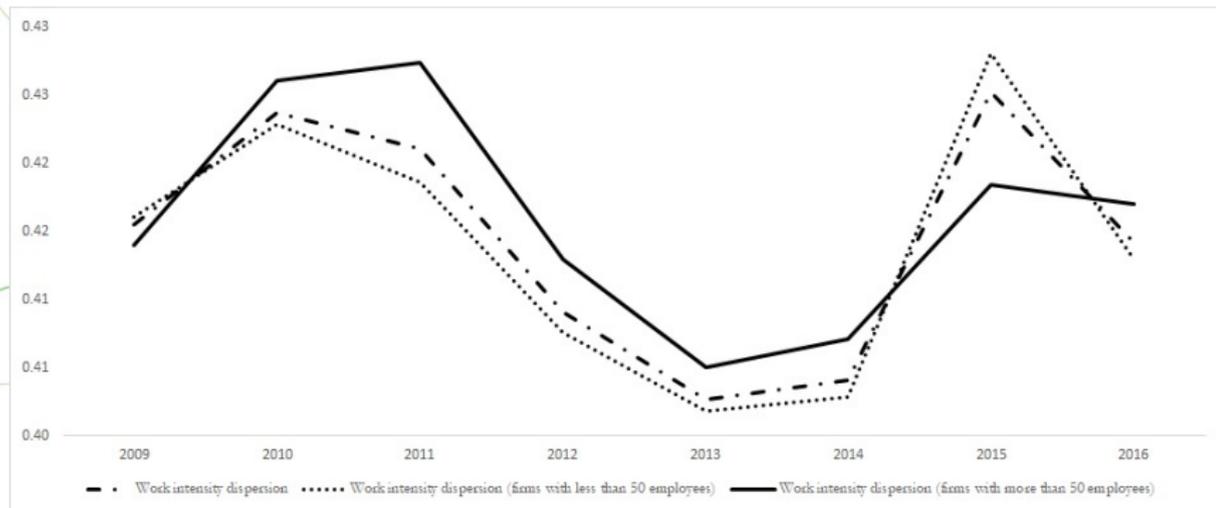
- ▶ Four sources of data:
 1. Italian administrative data on workers' careers (SISCO) - workers' flows over 2009-2017;
 2. Archive of Italian firms (ASIA);
 3. AIDA archive provided by Bureau Van Dijk containing detailed information on investments, capital, value added and labour costs of almost all the Italian corporations operating in the private sector, except for the agricultural and financial industries;
 4. Archive of Italian firms and their employees (ASIA-OCCUPAZIONE) in order to compute the entire stock of employees within a firm;
- ▶ The final dataset contains more than 25,000 Italian firms per year observed over 2009-2017 (firms with more than 5 employees) and the information concerning each employee within the firm (type of employment contract, age, education, gender, citizenship).

Figure: Share of workers by contractual arrangement (data SISCO-AIDA-ASIA)



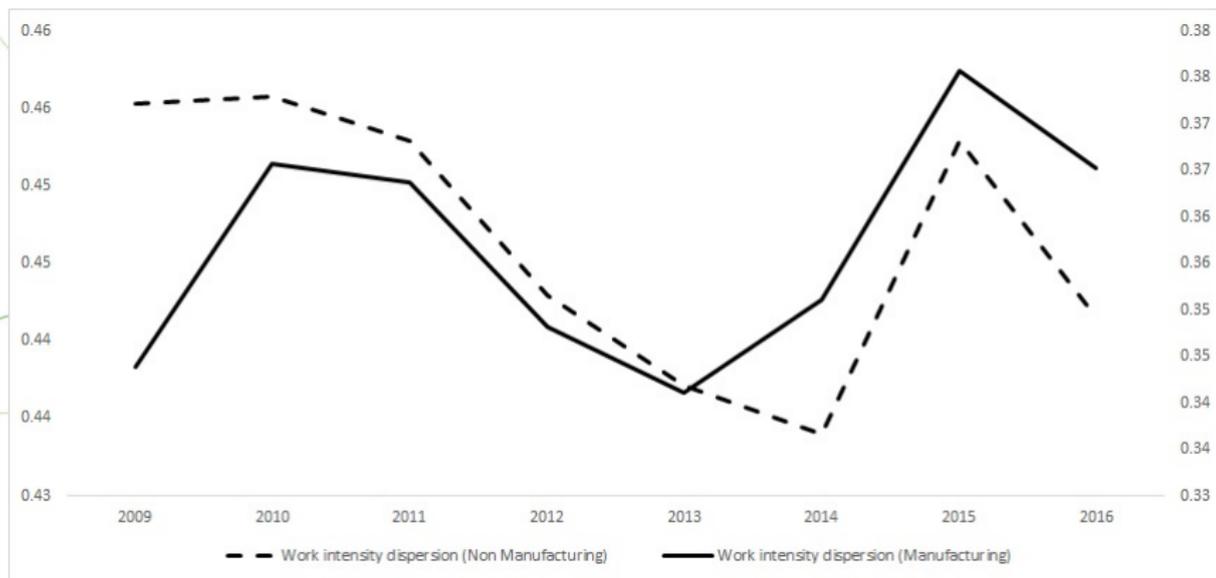
Trends in work intensity dispersion

Figure: Work intensity dispersion in Small and Medium-Large Firms (data SISCO-AIDA-ASIA)

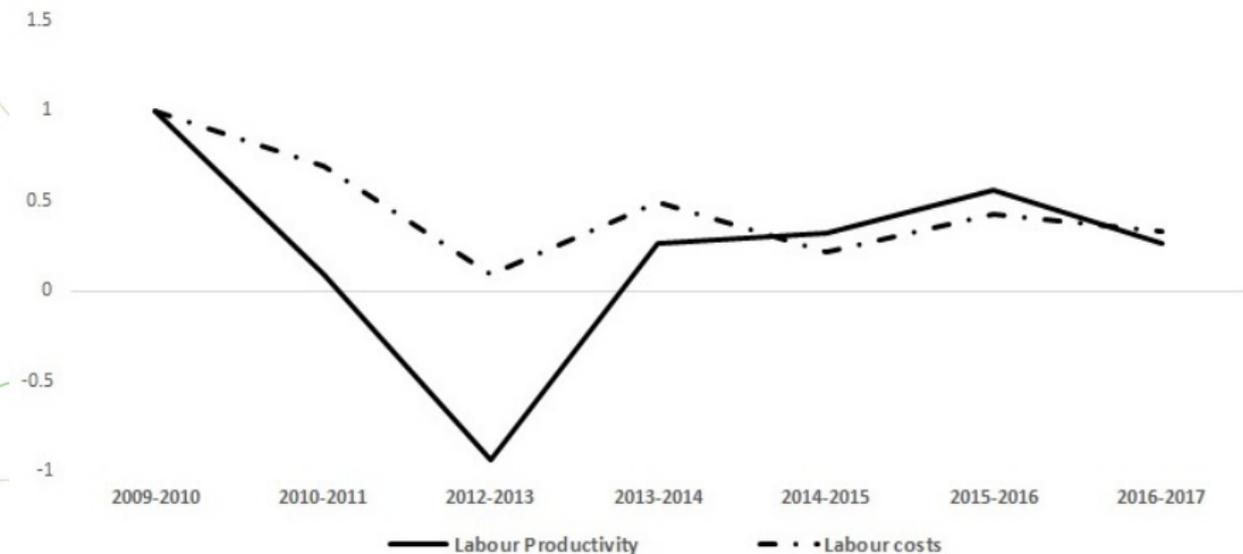


Trends in work intensity dispersion

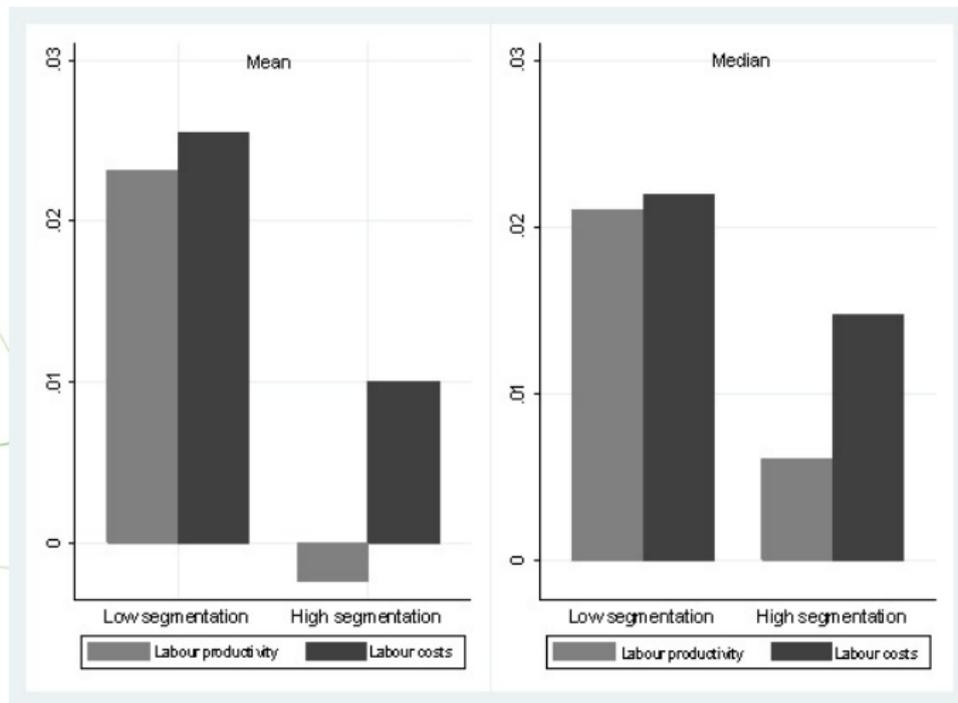
Figure: Work intensity dispersion in Manufacturing and Non-Manufacturing Firms (data SISCO-AIDA-ASIA)



Trends in labour productivity and wages



Labour market segmentation and firms' dynamics



$$\Delta LabourProd_{i,t} = \beta_0 + \beta_1 WorkDisp_{i,t-1} + \beta_2 X_{i,t-1} + \gamma Z_j + \delta Y_r + \lambda t + \beta_5 + \epsilon_{i,t}$$

$$\Delta LabourCosts_{i,t} = \beta_0 + \beta_1 WorkDisp_{i,t-1} + \beta_2 X_{i,t-1} + \gamma Z_j + \delta Y_r + \lambda t + \beta_5 + \epsilon_{i,t}$$

- ▶ $\Delta LabourProd_{i,t}$ and $\Delta LabourCosts_{i,t}$ are annual changes in valued added per employee and labour cost per employee (first log differences);
- ▶ i is the firm subscript and t is the time subscript for years 2009-2016;
- ▶ $WorkDisp_{i,t-1}$ is the coefficient of variation of work intensity (number of days worked by employee in each firm over year)

$$\sigma^* = \frac{\sigma}{\mu}$$

- ▶ $X_{i,t-1}$ are time-variant firm level controls (share of women, share of employees per age classes, citizenship, share of employees per work arrangement, log of physical capital per hours worked, log of total hours worked);
- ▶ Z_j are sectoral fixed effects;
- ▶ Y_r are regional fixed effects;
- ▶ λt is a time trend
- ▶ $\epsilon_{i,t}$ is an error term capturing the idiosyncratic component with

$$E(\epsilon_i) = 0$$

$$\text{Var}(\epsilon_i) = \sigma^2$$

- ▶ Two-cluster robust standard errors (firm and sector level at 2 digit NACE);
- ▶ Pooled OLS and Panel fixed effects (FE).

Table: Pooled OLS: Changes in Labour Productivity and Wages

	Δ Labour Productivity		Δ Labour Costs	
	[1]	[2]	[3]	[4]
Dispersion of working days	-0.070*** [0.006]	-0.065*** [0.007]	-0.052*** [0.005]	-0.052*** [0.005]
Share of women	0.016*** [0.005]	0.016*** [0.005]	0.014*** [0.004]	0.014*** [0.004]
Share of employees [30-50]	-0.022*** [0.007]	-0.024*** [0.007]	-0.036*** [0.005]	-0.038*** [0.005]
Share of employees >49	-0.006 [0.007]	-0.010 [0.007]	-0.028*** [0.004]	-0.030*** [0.004]
Share of employees with temporary contracts		-0.027*** [0.008]		-0.005 [0.006]
Other controls	SI	SI	SI	SI
Constant	0.313*** [0.022]	0.314*** [0.022]	0.066** [0.033]	0.069** [0.033]
N of observations	112815	112726	114970	114899
R2	0.012	0.012	0.010	0.010

Source: data SISCO-AIDA-ASIA [2009-2016]. Note: Other controls include: (log of) physical capital per hours worked, (log of) total hours worked, share of Eu and non-EU workers, temporal fixed effects, sectoral fixed effects (ateco 2 digit), regions NUTS 2. Robust Standard Errors (contemporaneously clustered at the 2 digit sector and firm level) in brackets. *** p<0.01, ** p<0.05, * p<0.1

Table: Fixed Effects OLS: Changes in Labour Productivity and Wages

	Δ Labour Productivity		Δ wages	
	[1]	[2]	[3]	[4]
Dispersion of working days	-0.186*** [0.016]	-0.186*** [0.016]	-0.114*** [0.011]	-0.116*** [0.011]
Share of women	0.145*** [0.036]	0.146*** [0.036]	0.104*** [0.023]	0.102*** [0.023]
Share of employees [30-50]	0.026 [0.018]	0.024 [0.018]	-0.031*** [0.011]	-0.035*** [0.011]
Share of employees >49	0.133*** [0.022]	0.128*** [0.022]	0.019 [0.014]	0.015 [0.014]
Share of employees with temporary contracts		-0.070*** [0.023]		-0.021 [0.015]
Other controls	SI	SI	SI	SI
Constant	-0.263 [0.236]	-0.267 [0.235]	0.007 [0.070]	0.148 [0.127]
N of observations	112815	112726	114970	114899
R2	0.178	0.179	0.223	0.224

Source: data SISCO-AIDA-ASIA [2009-2016]. Note: Other controls include: (log of) physical capital per hours worked, (log of) total hours worked, share of Eu and non-EU workers, temporal fixed effects, sectoral fixed effects (ateco 2 digit), regions NUTS 2. Robust Standard Errors (contemporaneously clustered at the 2 digit sector and firm level) in brackets. *** p<0.01, ** p<0.05, * p<0.1

Table: Pooled OLS: Changes in Labour Productivity and Wages

	<50 employees		>49 employees	
	Δ labour productivity	Δ wages	Δ labour productivity	Δ wages
Dispersion of working days	-0.072*** [0.009]	-0.054*** [0.006]	-0.067*** [0.012]	-0.057*** [0.010]
Share of employees with temporary contracts	-0.039*** [0.011]	-0.006 [0.007]	-0.012 [0.011]	-0.004 [0.009]
Share of women	0.026*** [0.006]	0.018*** [0.004]	0.007 [0.009]	0.009 [0.007]
Share of employees [30-50]	-0.030*** [0.008]	-0.045*** [0.005]	-0.014 [0.013]	-0.022** [0.011]
Share of employees >49	-0.032*** [0.008]	-0.040*** [0.005]	0.043*** [0.013]	-0.006 [0.009]
Other controls	SI	SI	SI	SI
Constant	-1.248*** [0.014]	0.197*** [0.010]	0.298*** [0.027]	0.053 [0.036]
N of observations	72135	73968	40591	40931
R2	0.012	0.01	0.017	0.015

Source: data SISCO-AIDA-ASIA [2009-2016]. Note: Other controls include: (log of) physical capital per hours worked, (log of) total hours worked, share of Eu and non-EU workers, temporal fixed effects, sectoral fixed effects (ateco 2 digit), regions NUTS 2. Robust Standard Errors (contemporaneously clustered at the 2 digit sector and firm level) in brackets. *** $p < 0.01$, ** $p < 0.05$, * $p < 0.1$

Table: Pooled OLS: Changes in Labour Productivity and Wages

	Manufacturing		Non manufacturing	
	Δ labour productivity	Δ wages	Δ labour productivity	Δ wages
Dispersion of working days	-0.073*** [0.012]	-0.053*** [0.007]	-0.060*** [0.008]	-0.051*** [0.006]
Share of employees with temporary contract	-0.091*** [0.018]	-0.033*** [0.009]	-0.015 [0.009]	0.001 [0.007]
Share of women	0.051*** [0.008]	0.023*** [0.005]	-0.003 [0.007]	0.008* [0.005]
Share of employees [30-50]	0.004 [0.012]	-0.022*** [0.007]	-0.041*** [0.009]	-0.046*** [0.006]
Share of employees >49	0.025** [0.011]	-0.01 [0.007]	-0.037*** [0.009]	-0.044*** [0.006]
Other controls	SI	SI	SI	SI
Constant	0.325*** [0.027]	0.067** [0.034]	0.021 [0.017]	0.073*** [0.010]
N of observations	44008	44870	68718	70029
R2	0.02	0.018	0.008	0.008

Source: data SISCO-AIDA-ASIA [2009-2016]. Note: Other controls include: (log of) physical capital per hours worked, (log of) total hours worked, share of Eu and non-EU workers, temporal fixed effects, sectoral fixed effects (ateco 2 digit), regions NUTS 2. Robust Standard Errors (contemporaneously clustered at the 2 digit sector and firm level) in brackets. *** p<0.01, ** p<0.05, * p<0.1



Interpretations and Conclusions

- ▶ Highly internal segmented labour markets are negatively associated to labour productivity and wage growth;
- ▶ Highly internal segmented labour markets are characterized by weaker *tacit knowledge accumulation* mechanisms (Dosi et al., 2018);
- ▶ Highly internal segmented labour markets are characterized by lower investments in specific and generic human capital (Arulampalam et al., 2004; Booth et al., 2002; Zwick, 2006);
- ▶ Highly internal segmented labour markets are characterized by lower investments in on-the-job human capital (Lotti e Viviano, 2012; Ricci e Waldmann, 2015; Ricci, 2018)
- ▶ In highly segmented labour markets workers have lower incentives to invest in specific human capital because the employment relationship does not last (Wasmer, 2006).

- ▶ The claim for numerical flexibility (by firms) grounds on a narrative of major competitive pressures from international labour markets and "opportunities" to adapt work organization to structural changes related to the diffusion of new technologies as well as digitization;
- ▶ Highly internal segmented labour markets are also associated to detrimental dynamics of labour productivity and wages;
- ▶ Policy implications:
 - ⇒ Labour market reforms increasing flexibility – spread of atypical and part-time jobs - risk eroding margins of competitiveness (labour productivity dynamics) and wages, if not associated to public policy interventions that favour investment choices in innovation and human capital re-orienting the cost competitiveness business model pursued by Italian companies.

CREDITS

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